

WILLIAM L. FOX
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EDUCATION

<i>George Washington University</i>	Washington, DC
Ph.D. , History and Religion (Distinction in major field)	1989
<i>Harvard University</i>	Cambridge, MA
M.Div. , the Divinity School (The Williams Fund Scholarship, 1977-78)	1978
<i>St. Lawrence University</i>	Canton, NY
A.B. (Honors in History, Phi Alpha Theta, and Omicron Delta Kappa)	1975

CURRENT POSITION

President

Senior Lecturer in History, Philosophy, and Religion

Culver-Stockton College

MO

Canton,
2003- Present

- Financial equilibrium established and sustained over four years by balancing operating budgets, reducing/restructuring debt, reducing endowment spending rate, reducing tuition discount rate, and raising tuition platform for market repositioning
- Increased all categories of fundraising for endowment, restricted projects, and annual giving (last two years broke college records; faculty-staff participation rate 95% for five years in a row; trustee support grew substantially to record levels)
- Enrollment strengthened by growth in conversion, yield, and retention rates; expanded selective admissions territories in Chicago, California, Texas, Georgia, and Florida; led marketing and media campaign in targeted cities with public affairs radio, television, and newspaper appearances
- Major curriculum revision launched for 2008-09—**EXP@CSC**: highly innovative semester calendar, all departments feature hands-on learning, distinctive from all other colleges in the Midwest region
- Connected Campus instituted—charter member of OCICU consortium—entrepreneurial online degree completion program as revenue enhancement
- Developed “Plan for Success—Ten-Year Strategic Plan for CSC” (75% of three-year benchmarks hit in first 18 months)
- Master Plan for Campus Facilities (2008—first comprehensive plan in several decades)
- Major capital improvements, including new field house, new activities and recreation center, new Greek residence hall, new track and field facility, and new 3-story stadium concessions area and press box

- Capital renovations in dining hall, residence halls, student lounges, green spaces, and academic buildings, including installation of an all wireless campus
- CASE VI “gold” recognition for excellence in editorial writing, reinvigorated alumni giving program, and outstanding publications
- One-third of all full-time faculty recruited and hired in last three years
- Major revision of college’s board by-laws, which reshaped structure and function of trusteeship; revamped shared governance to expand role of faculty assembly
- Community development, cooperation, and leadership in city planning and downtown revitalization including restoration of historic movie theater, improved public safety in fire protection and warning systems, and preserving downtown historic building for several new businesses anchored by The Saturday Store

COLLEGE ADMINISTRATION EXPERIENCE

Goucher College

Baltimore, MD

OFFICE OF THE PRESIDENT

Special Assistant to the President

1999-2003

Responsibilities and Accomplishments:

- **Strategic Planning:** defined scope of environmental scan for strategic planning and wrote final report of Strategic *Explorations 2001*; staffed Board of Trustees’ Strategic Planning Task Force; in charge of monitoring effectiveness of the five-year strategic plan and tracking annual institutional goals of President’s Council
- Chaired college’s nationally distinctive Strategic Planning and Innovation Grants Fund
- **Administration:** organized presidential communications, correspondence, speeches, commencement plans, senior staff meetings and retreats
- Represented president at the executive committee and general meetings of the Administrative Employees Association (225 exempt and non-exempt staff); assisted president in negotiating major change in “summer hours” annual leave practices
- Negotiated with Japanese university terms of agreement for relationship with sister institution, Aoyama Gakuin, in Tokyo
- **Faculty and staff recruitment:** co-chair of search committee for Vice President and Academic Dean; served on search committees for college chaplain, institutional research (chaired), and graduate program directors; recruited first Jessie Ball duPont Visiting Professor (major initiative in faculty diversity, Goucher’s first tenured African-American professor)

ENROLLMENT MANAGEMENT

Vice President (Acting)

July 2001-January 2003

Responsibilities and Accomplishments:

- Managed division with \$2.1 million annual operating budget, \$13.2 million financial aid fund, and a staff of 30 full-time employees (direct reports included Director of Admissions, Director of Financial Aid, Registrar, Bursar, Director of Institutional Research, and Administrative Assistant)
- **Admissions and Financial Aid:** record level 2,800 applications for Fall 2003 (8%

increase); application volume for Fall 2002 freshman class up 21% from prior year, while selectivity improved by 6%, and tuition discount rate decreased 2%

- Directed new prospect management strategies to bring the college the largest number of paid first-year enrollment deposits on record and the largest freshman class in Goucher's history; with innovation, Fall 2003 Early Action applications increased six-fold in one year
- Established new plan to replace existing merit scholarships with Global Citizen Scholarship program in 2002-03
- Introduced wider recruitment efforts to bring prospective students of color to campus and built stronger ties with Baltimore City public high schools
- Instituted all-campus Enrollment Management newsletter and weekly community gathering for all faculty and staff to promote awareness
- Increased participation of faculty in recruitment of prospective students leading to higher enrollment in natural sciences
- **Retention and Institutional Analysis:** recommended retention initiative leading to formation of inter-divisional campus committee; collaborated with Student Life to establish program of one-on-one mentoring for emerging campus leaders
- Increased emphasis on institutional research including college performance measurements, dashboard indicators, sharper focus on retention, and a new all-college fact book; supervised major portions in publication of annual academic catalog
- Initiated development of new integrated marketing plan focusing on image, reputation, and targeted growth

ACADEMIC AFFAIRS

Associate Dean for Graduate and Professional Programs (Acting)

2000-01

Director of Institutional Research (Acting)

2000-01

Responsibilities and Accomplishments:

- Supervised 3 program directors (23 full-time staff), 5 graduate degree programs (350 FTE students, 100 master's degrees annually), a non-traditional Goucher II undergraduate degree program, and nationally renowned post-baccalaureate pre-medical course (medical school placement rate 98%); operating budget of \$3.2 million, bringing \$1 million annually to college's net revenue
- **Academic Leadership:** piloted model of associate deanship as first person to hold position; conducted first comprehensive assessment of enrollment and financial impact of graduate programs on college operations and facilities, demonstrating mission compatibility and resource feasibility
- Administered and developed policies for distance learning courses, limited residency summer conferences, off-campus certificate programs, and full-time degree tracks
- Revised Graduate Studies Committee to improve focus on curriculum requirements, new course approval, and tuition pricing policy
- **Review, Accreditation and Certification:** prepared five-year schedule and implemented new program of external reviews for all graduate degree programs; assisted president in undergraduate outcomes assessment plan to meet conditions of Middle States accreditation; oversaw positive review of graduate education programs by Maryland Higher Education Commission granting Goucher its state certification for M.Ed. and M.A.

programs

ADVANCEMENT

Director of Foundation Relations

1999-2000

Responsibilities and Accomplishments:

- Senior staff advisor in conducting feasibility study and writing case statement for five-year comprehensive campaign (2003)
- Planned and recruited 40-member Committee of Visitors (high profile ambassadors and major donor prospects); administered committee's annual program and managed all communications
- Supported successful six- and seven-figure grants from the Jessie Ball duPont Fund, the William Randolph Hearst Foundation, the Teagle Foundation, and the France-Merrick Foundation
- Senior staff liaison to Board Membership and Development Committee
- Major Gift portfolio of donor prospects in Washington, DC; wrote MOUs and proposals for endowed funds

FACULTY POSITIONS

Goucher College

Baltimore, MD

Lecturer in History

2000-03

Howard University, School of Divinity

Washington, DC

Lecturer in Church History

1992-1999

Montgomery College

Germantown, MD

Associate Professor of Philosophy and History (*Faculty Council, 1994*)

1993-1995

Claremont School of Theology

Claremont, CA

Adjunct Professor in Church History (Reader, Huntington Library, San Marino, CA)

1990-1992

PROFESSIONAL HISTORY

Ordained (1978) with ministerial standing in the Unitarian-Universalist Association and the UCC

Pilgrim Congregational Church

Pomona, CA

Senior Minister

1988-1992

- Head of 1,500-member "flag ship" church in metropolitan Los Angeles
- Supervised full-time staff of 20, including 5 professional colleagues
- Led major strategic planning effort to focus congregation on a revitalized mission and on a capital fund campaign to support the plan (including \$1.5 million building retrofit and remodeling)
- Operating and program budgets supported by successful annual fund drives of \$500,000; national denominational leader in participation rates and pledge averages

Universalist National Memorial Church

Senior Minister (elected *Emeritus* in 1998)

Chaplain, *Sibley Hospital* (surgery and oncology units, Clinical Pastoral Education program) 1980-81

Washington, DC
1979-1988 & 1993-1998

- Increased membership and participation of historic center-city church by 90% in 4 years (from 250 on the rolls to 475)
- Led successful two-year capital fund drive for Strategic Development Program (\$300,000, three times the size of the annual operating budget) and through greater awareness of planned giving, increased the size of the church's endowment by 33%
- Among first clergy in the city to open church spaces to Whitman-Walker AIDS treatment and counseling services
- Instituted concert series featuring noted soloists and musicians from the National Symphony Orchestra; also provided performance venue for college-bound students from the Duke Ellington School for the Arts (a Washington, DC public high school)

First and Second Church in Boston

Minister in residence

Responsibilities included weekly 1-hour radio broadcast on WERS-FM (operated by Emerson College)

Boston, MA
Summers 1985 & 1986

Theodore Parker Unitarian Church

Minister

West Roxbury, MA
1978-1979

PUBLICATIONS

Books

VALLEY OF THE CRAFTSMEN: Scottish Rite Freemasons in American History, 1801-2001—A Pictorial History, editor (distributed by Columbia, South Carolina: University of South Carolina Press, 2001)

- *Winner at 45th Annual Bookbuilders of Boston, New England Book Show (Pictorial Category), 2002*
- *Reese Award of the Chancellor Robert Livingston Library (New York City) for the Best Book on Freemasonry in 2002*

LODGE OF THE DOUBLE-HEADED EAGLE: Two Centuries of Scottish Rite Freemasonry in America's Southern Jurisdiction, Foreword by Stephen Joel Trachtenberg, President of George Washington University (Fayetteville, Arkansas: University of Arkansas Press, 1997; 2nd printing, 1999)

WILLARD L. SPERRY: The Quandaries of a Liberal Protestant Mind, 1914-1939
(New York: Peter Lang Publishing, Inc., 1991)

GENERAL EDITOR (selected and edited all book manuscripts)

Series in Church History, Ten Volumes (New York: Peter Lang Publishing)

Patricia Healy Wasyliw, *Martyrdom, Murder, and Magic: Child Saints' Cult in Medieval Europe* (2008)
Horton Davies and Marie Helene Davies, *French Huguenots in English Speaking Lands* (2000)

Scott Wenig, *Straightening the Altars: the Progressive Bishops Under Elizabeth I* (2000)
Dan G. Danner, *Pilgrimage to Puritanism: Marian Exiles at Geneva, 1555-1560* (1999)
Harry Yeide, *Studies in Classical Pietism: the Flowering of Ecclesiola* (1997)
Dennis R. Creswell, *St. Augustine: Grace and Eternal Law in the Major Works* (1997)
J. Stanley Friesen, *Missionary Responses to Tribal Religions at Edinburgh, 1910* (1996)
Ellen A. Macek, *The Loyal Opposition: Tudor Traditionalist Polemics, 1535-1558* (1996)
Leanne Van Dyk, *The Desire of Divine Love: John McLeod Campbell's Doctrine of Atonement* (1995)
Randall C. Gleason, *John Calvin and John Owen on Mortification* (1995)

Articles, Book Reviews, Essays, and Sermons (about 35 published pieces since 1984)

American Studies International
The Christian Century
Church History
The Unitarian-Universalist Christian
Heredom: Transactions of the Scottish Rite Research Society
Scottish Rite Journal
Transactions of the Texas Lodge of Research
New York Times, Letters to the Editor
Pulpit Digest
Beta Theta Pi Magazine

TEACHING EXPERIENCE

Ph.D. Examination Committees

Boston University (American Studies) 2000
George Washington University (History) 2002

Courses Offered

History of Religion in America 1500-1900
Religious Thought and Experience in American Culture
History of Christianity: Patristic and Medieval Eras
History of Christianity: Reformation and Modern Eras
Early and Colonial America: Puritanism and American Culture
United States History 1492-1865
United States History 1865-Present
Introduction to the Study of Ethics
Elementary Logic and Semantics

Presentations and Lectures

"The Particular Idea of an American College," Spring Convocation, John Wood
Community College in Quincy, Illinois, March 28, 2008

"Regional Prosperity's Correlation to the Bachelor's Degree," Opening Address at Tri-
State Summit for Economic Development, Canton, Missouri, April 4, 2007

"Seventeenth Century Freemasonry in the Context of the Radical Reformation," Anson
Jones Lecture in Austin, Texas, June 20, 1998

"Corn-Pone and Scottish Rite History," L. A. Pires Distinguished Lecture Series in Dallas, Texas, June 18, 1998

"An Architectural Sketch of a Book," Scottish Rite Research Society Annual Lecture in Washington, D.C., October 7, 1997

"The Christian Right and the Scottish Rite: Old and New Trajectories of American Religious Prejudice," the National Masonic Expo at the University of Minnesota, October 5, 1996

"But For All Who Seek Instruction," an address at Montgomery College 1996 Academic Convocation, May 6, 1996

"Historical Conspiracies and Religious Forces in New Emanations of Antimasonry," Inter-Church Association of Washington, DC, December 1995

"An Aspect of Church Architecture in Washington, DC," (informal talk) American Academy of Religion national meeting, November 1993

"*The Closing of the American Mind*: Review of Allan Bloom's Cultural Critique," Inter-Church Association of Washington, DC, October 1987

"Remodeling the House of the Interpreter: Should the Liberal Church Assume a New Mortgage?" Inter-Church Association of Washington, DC, May 1986

"Samuel Johnson: The Devotional Life of Lettered Man," Inter-Church Association of Washington, DC, May 1981

"Josiah Royce: Dreamer of the Beloved Community," Inter-Church Association of Washington, DC, February 1980

Film

Consultant and interviewee, "Architects of Freedom," documentary, produced by George Brown and Associates, Annapolis, Maryland, October 1998 (30 minutes) *Silver Screen Award of the International Film and Video Festival*, June 4, 1999

Consultant and interviewee, "A Tour of the House of the Temple," produced by Capstone Productions, El Paso Texas, June 1998 (30 minutes)

"Lodge of the Double-Headed Eagle: A Conversation with William L. Fox," interview on camera, Masonic Television Forum, produced by Capstone Productions, El Paso, Texas, April 1998 (30 minutes)

COMMUNITY ACTIVITIES & LEADERSHIP

Member, Cosmos Club, Washington, DC (1997-Present),

History Committee (1998 & 2000) and President's Night Speaker (1999)

Parent Leadership Council, The Madeira School, annual fund & athletic committees (2002-03)

Lincoln Bicentennial Commission of Quincy, IL (2006—present)

Kiwanis Club of Canton, MO (2003-present)

Rite Care Foundation and Scottish Rite Council (executive staff—Washington, DC 1995-99)

Harvard Divinity School Alumnae/i Association
 Diversity, Services, and External Relations Committees (2002-2004)
 Class Agent, Harvard Divinity School 25th Reunion (2002-03)
 Board of Directors, National Association of Presidential Assistants in Higher Education,
 (affiliate of the American Council on Education), Chair of Development Committee (2000-2002)
 Chair, 25th Class Reunion Program, St. Lawrence University (1999-2000)
 Alumni Admissions Associate, St. Lawrence University (1980-95)
 Reunion Gift Committee (President's Associates Committee), St. Lawrence University (1994, 2000)
 Board of Directors, Montgomery Heart Foundation for Cardiomyopathy (1993-2003)
 Speaker at national conventions of Beta Theta Pi fraternity, (1974, 1989, 1994, 1997, and 1998)
 Executive Committee, DC Historians' Lunch Roundtable (1995-2003)
 Member, Navy League of the United States (1997-2004)
 Board of Directors, Casa Colina Rehabilitative Hospital and Foundation,
 Adult Day Health Care Committee (Chairman 1991-92)
 Board of Directors, Pomona Cemetery Association, Vice President (1990-92)
 President, Board of Directors, Clinebell Institute, Claremont School of Theology (1990-92)
 Board of Advisors, Salvation Army, Pomona Corps, Los Angeles County
 Recipient of the Salvation Army Outstanding Community Service Award (1990)
 President, Ministerial Association (1990-91), Pomona, CA
 Board of Directors, YMCA of Pomona, CA (1989-92)
 Member, Pilgrim Place Corporation, Claremont, CA (1991-92)
 Rotary Club of Washington, DC (1986-89, 1995-98, Chair, Walter Reed
 Committee; Community Foundation Committee--\$3 million endowment)
 Rotary Club of Pomona, CA (1988-92)
 The University Club of Claremont, CA (1990-92)
 The University Club of Washington, DC (1995-99)
 Harvard Club of Washington, DC (1981-88, 2002-2003)
 President, Inter-Church Club of Washington, DC (1982-83)
 Co-Founder, Capital Advocates for the Disabled--assisting the mentally challenged (1980-84)

PROFESSIONAL AFFILIATIONS and PROGRAMS (current and former since 1992)

Harvard University Graduate School of Education
 Institute of Educational Management (IEM 2000)
 New Presidents' Seminar (2003)
 Educational Leadership Seminar for College Presidents at Yale University (2004)
 National Association of Presidential Assistants in Higher Education (affiliated with ACE)
 American Historical Association
 American Society of Church History
 Organization of American Historians
 American Academy of Religion
 National Council on Public History
 American Association of University Professors